

**NYISO 2015 Project Candidate Priority Scores by Category**

| Product portfolio              | 2015 Candidate Projects  | Score (1-1000) | Strategy<br>(if we do this project) |                         |                                 |   | Outcome<br>(if we do this project) |        |                   |                                | Risk<br>(if we do NOT do this project) |   |                        | Execution<br>(if we do this project) |                       |                                       |            |
|--------------------------------|--|----------------|-------------------------------------|-------------------------|---------------------------------|---|------------------------------------|--------|-------------------|--------------------------------|--|---|------------------------|--------------------------------------|-----------------------|---------------------------------------|------------|
|                                |  |                | Leader in Reliability               | Leader in Market Design | Leader in Technology Innovation | Sustain and Enhance Robust Planning Processes | NYISO Cost Reduction               | Appeal | Market Efficiency | Post Production Sustainability | Compliance                             | Business Process (inclusive of technology impact on business process) | Reliability and Market | Cost                                 | Multi-Year Dependency | Complexity of Business and Technology | Compliance |
| Business Intelligence Products | NY Generator Attribute Tracking (GATS) Data Feed   | 293            |                                     |                         | 30                              |   |                                    | 40     |                   |                                | 110                                    |   |                        |                                      |                       | 113                                   |            |
| Business Intelligence Products | OASIS Postings Technology Upgrade Phase 2  | 338            |                                     |                         | 30                              |   |                                    | 83     |                   |                                | 107                                    |   |                        |                                      |                       | 118                                   |            |
| Business Intelligence Products | DSS Business Objects Upgrade   | 214            |                                     |                         | 9                               |   |                                    | 73     |                   |                                | 65                                     |   |                        |                                      |                       | 67                                    |            |
| Business Intelligence Products | Public Website Renewables Page   | 230            |                                     |                         | 0                               |   |                                    | 150    |                   |                                | 0                                      |   |                        |                                      |                       | 80                                    |            |
| Business Intelligence Products | Public Website Value Proposition Page  | 230            |                                     |                         | 0                               |   |                                    | 150    |                   |                                | 0                                      |   |                        |                                      |                       | 80                                    |            |
| Business Intelligence Products | Enterprise Information Mgmt: Data Integration  | 305            |                                     |                         | 66                              |   |                                    | 73     |                   |                                | 112                                    |   |                        |                                      |                       | 54                                    |            |
| Capacity Market Products       | Modify the Pivotal Supplier Tests (SOM)  | 790            |                                     |                         | 160                             |   |                                    | 220    |                   |                                | 230                                    |   |                        |                                      |                       | 180                                   |            |
| Capacity Market Products       | ICAP AMS Enhancements Phase 2  | 783            |                                     |                         | 135                             |   |                                    | 220    |                   |                                | 300                                    |   |                        |                                      |                       | 128                                   |            |
| Capacity Market Products       | DMNC Test Validation Automation  | 396            |                                     |                         | 81                              |   |                                    | 145    |                   |                                | 130                                    |   |                        |                                      |                       | 40                                    |            |
| Capacity Market Products       | Reactive Test Data Collection and Tracking   | 609            |                                     |                         | 118                             |   |                                    | 235    |                   |                                | 200                                    |   |                        |                                      |                       | 56                                    |            |
| Capacity Market Products       | ICAP Reference System Phase 2  | 467            |                                     |                         | 48                              |   |                                    | 215    |                   |                                | 130                                    |   |                        |                                      |                       | 74                                    |            |
| Capacity Market Products       | ICAP Auction Validating and Reporting Phase 2  | 781            |                                     |                         | 193                             |   |                                    | 220    |                   |                                | 270                                    |   |                        |                                      |                       | 98                                    |            |
| Capacity Market Products       | External CRIS Rights for Non-UDR Transmission Expansion  | 199            |                                     |                         | 60                              |   |                                    | 115    |                   |                                | 0                                      |   |                        |                                      |                       | 24                                    |            |
| Capacity Market Products       | Locational Planning Requirements - Pre-define Capacity Zones (SOM) and Develop Rules for the Elimination of Capacity Zones or Achievement of Price Convergence | 329            |                                     |                         | 100                             |   |                                    | 175    |                   |                                | 0                                      |   |                        |                                      |                       | 54                                    |            |
| Capacity Market Products       | Behind the Meter: Net Generator Model+   | 533            |                                     |                         | 188                             |   |                                    | 205    |                   |                                | 100                                    |   |                        |                                      |                       | 40                                    |            |
| Capacity Market Products       | Expand BSM measures to Address Uneconomic Transmission Investment (SOM)  | 185            |                                     |                         | 30                              |   |                                    | 115    |                   |                                | 0                                      |   |                        |                                      |                       | 40                                    |            |
| Capacity Market Products       | Modify Demand Curve to Minimize Costs of Satisfying LCRs (SOM) & Incent Siting Capacity Where It Provides Greatest Reliability Benefit (SOM)                   | 199            |                                     |                         | 60                              |   |                                    | 115    |                   |                                | 0                                      |   |                        |                                      |                       | 24                                    |            |
| Capacity Market Products       | Winter DMNC Temperature Adjustments  | 430            |                                     |                         | 60                              |   |                                    | 220    |                   |                                | 70                                     |   |                        |                                      |                       | 80                                    |            |
| Capacity Market Products       | ICAP Import Rights Design Re-assessment  | 311            |                                     |                         | 30                              |   |                                    | 195    |                   |                                | 30                                     |   |                        |                                      |                       | 56                                    |            |
| Capacity Market Products       | Locational Planning Requirements - Grant Internal Capacity Deliverability Rights for Transmission Upgrades into a Local Area (SOM)                             | 199            |                                     |                         | 30                              |   |                                    | 115    |                   |                                | 30                                     |   |                        |                                      |                       | 24                                    |            |
| Capacity Market Products       | Fuel Assurance: Market Design Concepts   | 563            |                                     |                         | 200                             |   |                                    | 235    |                   |                                | 30                                     |   |                        |                                      |                       | 98                                    |            |
| Capacity Market Products       | ICAP AMS Enhancements Phase 3  | 471            |                                     |                         | 75                              |   |                                    | 180    |                   |                                | 130                                    |   |                        |                                      |                       | 86                                    |            |
| Capacity Market Products       | External CRIS Right (4 strike rule) Rule   | 239            |                                     |                         | 30                              |   |                                    | 115    |                   |                                | 70                                     |   |                        |                                      |                       | 24                                    |            |
| Capacity Market Products       | Discuss concept for applying BSM measures in the NYCA  | 228            |                                     |                         | 30                              |   |                                    | 100    |                   |                                | 70                                     |   |                        |                                      |                       | 28                                    |            |
| Demand Response Products       | Demand Response in Real-Time Energy Market   | 737            |                                     |                         | 140                             |   |                                    | 155    |                   |                                | 270                                    |   |                        |                                      |                       | 172                                   |            |
| Demand Response Products       | FERC Order 745: Monthly Net Benefits Test  | 437            |                                     |                         | 0                               |   |                                    | 45     |                   |                                | 270                                    |   |                        |                                      |                       | 122                                   |            |
| Demand Response Products       | SCR Performance Obligations  | 653            |                                     |                         | 203                             |   |                                    | 280    |                   |                                | 60                                     |   |                        |                                      |                       | 110                                   |            |
| Demand Response Products       | Metering Infrastructure Requirements for Demand Response   | 485            |                                     |                         | 182                             |   |                                    | 185    |                   |                                | 100                                    |   |                        |                                      |                       | 18                                    |            |
| Demand Response Products       | DRIS Enhancements for DR Program Administration  | 492            |                                     |                         | 102                             |   |                                    | 140    |                   |                                | 170                                    |   |                        |                                      |                       | 80                                    |            |
| Demand Response Products       | Market Rule Changes to SCR Baselines   | 646            |                                     |                         | 233                             |   |                                    | 215    |                   |                                | 100                                    |   |                        |                                      |                       | 98                                    |            |

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| Product portfolio        | 2015 Candidate Projects  | Score<br>(1-1000) | Strategy<br>(if we do this project) |                         |                                 |   | Outcome<br>(if we do this project) |        |                   |                                | Risk<br>(if we do NOT do this project) |   |                        | Execution<br>(if we do this project) |                       |                                       |            |
|--------------------------|--|-------------------|-------------------------------------|-------------------------|---------------------------------|---|------------------------------------|--------|-------------------|--------------------------------|--|---|------------------------|--------------------------------------|-----------------------|---------------------------------------|------------|
|                          |  |                   | Leader in Reliability               | Leader in Market Design | Leader in Technology Innovation | Sustain and Enhance Robust Planning Processes | NYISO Cost Reduction               | Appeal | Market Efficiency | Post Production Sustainability | Compliance                             | Business Process (inclusive of technology impact on business process) | Reliability and Market | Cost                                 | Multi-Year Dependency | Complexity of Business and Technology | Compliance |
| Demand Response Products | Expanding on Selected Distributed Energy Resource Concepts to Further Align with REV | 396               |                                     |                         | 100                             |   |                                    | 100    |                   |                                | 130                                    |   |                        |                                      | 66                    |                                       |            |
| Energy Market Products   | Coordinated Transaction Scheduling with ISO-NE (SOM)                                 | 741               |                                     |                         | 188                             |   |                                    | 265    |                   |                                | 100                                    |   |                        |                                      | 188                   |                                       |            |
| Energy Market Products   | Scheduling & Pricing: Comprehensive Shortage Pricing (SOM)                           | 628               |                                     |                         | 188                             |   |                                    | 280    |                   |                                | 60                                     |   |                        |                                      | 100                   |                                       |            |
| Energy Market Products   | Scheduling & Pricing: Comprehensive Scarcity Pricing (SOM)                           | 626               |                                     |                         | 188                             |   |                                    | 250    |                   |                                | 100                                    |   |                        |                                      | 88                    |                                       |            |
| Energy Market Products   | Fuel Assurance: Market Design Concepts   | 563               |                                     |                         | 200                             |   |                                    | 235    |                   |                                | 30                                     |   |                        |                                      | 98                    |                                       |            |
| Energy Market Products   | Gas-Electric Coordination: Constrained Fuel Supply Bidding (SOM)                     | 483               |                                     |                         | 140                             |   |                                    | 215    |                   |                                | 30                                     |   |                        |                                      | 98                    |                                       |            |
| Energy Market Products   | Behind the Meter: Net Generation Model   | 533               |                                     |                         | 188                             |   |                                    | 205    |                   |                                | 100                                    |   |                        |                                      | 40                    |                                       |            |
| Energy Market Products   | Disaggregated Virtual Trading  | 100               |                                     |                         | 0                               |   |                                    | 100    |                   |                                | 0                                      |   |                        |                                      | 0                     |                                       |            |
| Energy Market Products   | External Transaction Balancing Protection  | 483               |                                     |                         | 100                             |   |                                    | 245    |                   |                                | 70                                     |   |                        |                                      | 68                    |                                       |            |
| Energy Market Products   | Energy Storage Optimization  | 361               |                                     |                         | 188                             |   |                                    | 75     |                   |                                | 30                                     |   |                        |                                      | 68                    |                                       |            |
| Energy Market Products   | 5 minute Transaction Scheduling  | 359               |                                     |                         | 158                             |   |                                    | 115    |                   |                                | 30                                     |   |                        |                                      | 56                    |                                       |            |
| Energy Market Products   | Scheduling & Pricing: RTD/RTC Forward Horizon Coordination Improvements (SOM)        | 303               |                                     |                         | 130                             |   |                                    | 75     |                   |                                | 30                                     |   |                        |                                      | 68                    |                                       |            |
| Energy Market Products   | Long Island PAR Optimization (SOM)   | 291               |                                     |                         | 100                             |   |                                    | 135    |                   |                                | 0                                      |   |                        |                                      | 56                    |                                       |            |
| Energy Market Products   | Scheduling & Pricing: Hybrid GT Pricing Improvements (SOM)                           | 301               |                                     |                         | 70                              |   |                                    | 175    |                   |                                | 0                                      |   |                        |                                      | 56                    |                                       |            |
| Energy Market Products   | Virtual Trading using Spread Bids  | 100               |                                     |                         | 0                               |   |                                    | 100    |                   |                                | 0                                      |   |                        |                                      | 0                     |                                       |            |
| Enterprise Products      | NERC CIP v5 Planning & Conversion  | 629               |                                     |                         | 126                             |   |                                    | 120    |                   |                                | 205                                    |   |                        |                                      | 178                   |                                       |            |
| Enterprise Products      | NERC CIP-005 v5 Electronic Security Perimeter  | 612               |                                     |                         | 120                             |   |                                    | 120    |                   |                                | 205                                    |   |                        |                                      | 168                   |                                       |            |
| Enterprise Products      | NERC CIP-010 v5 Configuration Management   | 623               |                                     |                         | 126                             |   |                                    | 120    |                   |                                | 205                                    |   |                        |                                      | 173                   |                                       |            |
| Enterprise Products      | NERC CIP-011 v5 Information Protection   | 619               |                                     |                         | 126                             |   |                                    | 116    |                   |                                | 205                                    |   |                        |                                      | 173                   |                                       |            |
| Enterprise Products      | Enterprise Project Management Phase IV   | 365               |                                     |                         | 21                              |   |                                    | 138    |                   |                                | 97                                     |   |                        |                                      | 109                   |                                       |            |
| Enterprise Products      | Stakeholder Services Suite Phase II  | 384               |                                     |                         | 18                              |   |                                    | 180    |                   |                                | 70                                     |   |                        |                                      | 116                   |                                       |            |
| Enterprise Products      | Identity and Access Management Phase IV  | 464               |                                     |                         | 50                              |   |                                    | 100    |                   |                                | 187                                    |   |                        |                                      | 127                   |                                       |            |
| Enterprise Products      | Enterprise Technology Monitoring Phase II  | 523               |                                     |                         | 118                             |   |                                    | 114    |                   |                                | 215                                    |   |                        |                                      | 76                    |                                       |            |
| Enterprise Products      | Application Platform Upgrade Phase II (Linux)  | 453               |                                     |                         | 89                              |   |                                    | 78     |                   |                                | 172                                    |   |                        |                                      | 115                   |                                       |            |
| Enterprise Products      | Windows Server Upgrades  | 381               |                                     |                         | 22                              |   |                                    | 110    |                   |                                | 120                                    |   |                        |                                      | 129                   |                                       |            |
| Enterprise Products      | Improve MP Access Security   | 365               |                                     |                         | 18                              |   |                                    | 95     |                   |                                | 160                                    |   |                        |                                      | 92                    |                                       |            |
| Enterprise Products      | Integration Platform Availability Improvements                                       | 402               |                                     |                         | 131                             |   |                                    | 78     |                   |                                | 115                                    |   |                        |                                      | 78                    |                                       |            |
| Enterprise Products      | Storage Infrastructure Redesign  | 457               |                                     |                         | 113                             |   |                                    | 97     |                   |                                | 177                                    |   |                        |                                      | 71                    |                                       |            |
| Enterprise Products      | Market Test Environment  | 255               |                                     |                         | 30                              |   |                                    | 115    |                   |                                | 70                                     |   |                        |                                      | 40                    |                                       |            |
| Finance Products         | Regulated Transmission Cost Recovery   | 651               |                                     |                         | 160                             |   |                                    | 205    |                   |                                | 200                                    |   |                        |                                      | 86                    |                                       |            |
| Finance Products         | Procurement Enhancements   | 238               |                                     |                         | 0                               |   |                                    | 110    |                   |                                | 0                                      |   |                        |                                      | 128                   |                                       |            |
| Finance Products         | Manual Adjustments Redesign  | 406               |                                     |                         | 18                              |   |                                    | 150    |                   |                                | 170                                    |   |                        |                                      | 68                    |                                       |            |
| Finance Products         | CMS True-up Exposure   | 408               |                                     |                         | 0                               |   |                                    | 210    |                   |                                | 130                                    |   |                        |                                      | 68                    |                                       |            |
| Finance Products         | Oracle Financials Fixed Assets   | 238               |                                     |                         | 0                               |   |                                    | 110    |                   |                                | 30                                     |   |                        |                                      | 98                    |                                       |            |
| Finance Products         | Budget versus Actual Automation  | 233               |                                     |                         | 0                               |   |                                    | 95     |                   |                                | 70                                     |   |                        |                                      | 68                    |                                       |            |
| Finance Products         | RFP Evaluation Tool  | 143               |                                     |                         | 0                               |   |                                    | 75     |                   |                                | 0                                      |   |                        |                                      | 68                    |                                       |            |

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|                                   |  |                | Leader in Reliability               | Leader in Market Design | Leader in Technology Innovation | Sustain and Enhance Robust Planning Processes | NYISO Cost Reduction               | Appeal | Market Efficiency | Post Production Sustainability | Compliance                             | Business Process (inclusive of technology impact on business process) | Reliability and Market | Cost                                 | Multi-Year Dependency | Complexity of Business and Technology | Compliance |
| Finance Products                  | DAMAP Enhancement  | 293            |                                     |                         | 0                               |   |                                    | 195    |                   |                                | 30                                     |   |                        |                                      | 68                    |                                       |            |
| Finance Products                  | North Subzone Redistricting  | 215            |                                     |                         | 30                              |   |                                    | 115    |                   |                                | 70                                     |   |                        |                                      | 0                     |                                       |            |
| Finance Products                  | Rate Schedule 1 Automation   | 365            |                                     |                         | 0                               |   |                                    | 95     |                   |                                | 200                                    |   |                        |                                      | 70                    |                                       |            |
| Finance Products                  | CMS Financial Risk Assessment Tools                                    | 308            |                                     |                         | 0                               |   |                                    | 110    |                   |                                | 130                                    |   |                        |                                      | 68                    |                                       |            |
| Finance Products                  | CMS Ratings Automation   | 308            |                                     |                         | 0                               |   |                                    | 110    |                   |                                | 130                                    |   |                        |                                      | 68                    |                                       |            |
| Finance Products                  | CMS External Transactions Timing Enhancement                           | 348            |                                     |                         | 0                               |   |                                    | 180    |                   |                                | 100                                    |   |                        |                                      | 68                    |                                       |            |
| Finance Products                  | CMS ICAP Spot Market Offers Enhancement                                | 333            |                                     |                         | 0                               |   |                                    | 165    |                   |                                | 100                                    |   |                        |                                      | 68                    |                                       |            |
| Finance Products                  | CMS Unbalanced Trading Hubs  | 213            |                                     |                         | 30                              |   |                                    | 115    |                   |                                | 0                                      |   |                        |                                      | 68                    |                                       |            |
| Operations & Reliability Products | FERC Funded Rerun Phase 2  | 770            |                                     |                         | 70                              |   |                                    | 220    |                   |                                | 270                                    |   |                        |                                      | 210                   |                                       |            |
| Operations & Reliability Products | FERC Funded Rerun Phase 3  | 770            |                                     |                         | 70                              |   |                                    | 220    |                   |                                | 270                                    |   |                        |                                      | 210                   |                                       |            |
| Operations & Reliability Products | EMS/BMS System Upgrade   | 743            |                                     |                         | 323                             |   |                                    | 160    |                   |                                | 200                                    |   |                        |                                      | 60                    |                                       |            |
| Operations & Reliability Products | Breaker Level Market Modeling  | 598            |                                     |                         | 140                             |   |                                    | 250    |                   |                                | 140                                    |   |                        |                                      | 68                    |                                       |            |
| Operations & Reliability Products | Transmission Service Charges: Rate Update                              | 520            |                                     |                         | 60                              |   |                                    | 110    |                   |                                | 240                                    |   |                        |                                      | 110                   |                                       |            |
| Operations & Reliability Products | BES: Contingency Analysis Updates                                      | 618            |                                     |                         | 100                             |   |                                    | 150    |                   |                                | 200                                    |   |                        |                                      | 168                   |                                       |            |
| Operations & Reliability Products | BES: Interconnection Reliability Operating Limits (IROL) Visualization | 592            |                                     |                         | 172                             |   |                                    | 140    |                   |                                | 170                                    |   |                        |                                      | 110                   |                                       |            |
| Operations & Reliability Products | Dispatcher Training System (DTS) Sustainability Phase II               | 578            |                                     |                         | 70                              |   |                                    | 180    |                   |                                | 130                                    |   |                        |                                      | 198                   |                                       |            |
| Operations & Reliability Products | Gas-Electric Coordination: Fuel Availability Self Reporting (SOM)      | 663            |                                     |                         | 170                             |   |                                    | 235    |                   |                                | 160                                    |   |                        |                                      | 98                    |                                       |            |
| Operations & Reliability Products | MetrixIDR (Load Forecaster Upgrade)                                    | 578            |                                     |                         | 93                              |   |                                    | 165    |                   |                                | 210                                    |   |                        |                                      | 110                   |                                       |            |
| Operations & Reliability Products | MMA Market Operations Report Automation                                | 660            |                                     |                         | 130                             |   |                                    | 250    |                   |                                | 200                                    |   |                        |                                      | 80                    |                                       |            |
| Operations & Reliability Products | 2015 Reference Level Software (RLS) Enhancements                       | 636            |                                     |                         | 100                             |   |                                    | 280    |                   |                                | 200                                    |   |                        |                                      | 56                    |                                       |            |
| Operations & Reliability Products | Posting of Line Derates / Uprates                                      | 188            |                                     |                         | 0                               |   |                                    | 120    |                   |                                | 0                                      |   |                        |                                      | 68                    |                                       |            |
| Planning Products                 | Economic Planning Model Management                                     | 637            |                                     |                         | 202                             |   |                                    | 235    |                   |                                | 90                                     |   |                        |                                      | 110                   |                                       |            |
| TCC Products                      | TCC Revenue Allocation Automation                                      | 744            |                                     |                         | 142                             |   |                                    | 320    |                   |                                | 170                                    |   |                        |                                      | 112                   |                                       |            |
| TCC Products                      | Balance-of-Period AMS  | 564            |                                     |                         | 142                             |   |                                    | 250    |                   |                                | 100                                    |   |                        |                                      | 72                    |                                       |            |
| TCC Products                      | Balance-of-Period AVS  | 564            |                                     |                         | 142                             |   |                                    | 250    |                   |                                | 100                                    |   |                        |                                      | 72                    |                                       |            |
| TCC Products                      | Balance-of-Period CMS  | 564            |                                     |                         | 142                             |   |                                    | 250    |                   |                                | 100                                    |   |                        |                                      | 72                    |                                       |            |
| TCC Products                      | TCC AMS Round Type and Upgrade   | 424            |                                     |                         | 18                              |   |                                    | 150    |                   |                                | 170                                    |   |                        |                                      | 86                    |                                       |            |
| TCC Products                      | TCC On-Peak/Off-Peak   | 350            |                                     |                         | 100                             |   |                                    | 185    |                   |                                | 0                                      |   |                        |                                      | 65                    |                                       |            |